

# Scheduling

## CAPABILITY STATEMENT

### Are your schedules fit-for-purpose?

Schedule Management is the cornerstone of project delivery performance and the basis for meeting stakeholders' expectations.

An approved baseline schedule is the delivery statement that expresses scope, time frames, cost, quality and manageable risk.

Quay's Scheduling Practice will work with your team to develop well-crafted baseline schedules for your stakeholders that demonstrate:

- What the project will deliver
- What activities the team will execute and the dependencies they have on one another
- The sequence in which activity execution will take place
- The number of work-periods required to execute the work
- The types of resources and costs required to deliver the project
- How the current schedule is performing against the approved baseline schedule

## Services

Quay's Scheduling Practice is results-oriented and offers specialist scheduling management services.

These services include:

- Schedule development
- Schedule QA
- Master Scheduling for programmes
- Schedule Performance, using Earned Value
- Management

Quay's specialist schedule management consultants will partner with our clients to develop individual project schedules and master schedules across programmes of work.

Master schedules provide the holistic view for enterprise programmes. Master schedules illustrate a clear, critical path across programmes of work, by linking key project interdependencies.

Based on data collected from over 700 projects, US Department of Defence project managers were able to objectively forecast the likelihood

of project delivery success or failure, at the 15% completion point, by using Earned Value Management principles.

With these structures in place, understanding and applying Earned Value Management gives stakeholders the objective measures they need to assess cost and delivery performance.

Well-versed in many scheduling tools, such as Oracle Primavera, MS Project and Clarity, the Quay Scheduling practice can provide support to your existing Project Management functions or with Quay's PMO and Project Management practices as required.

## Benefits

Individual project schedules and master schedules are important communication tools. Robust schedules provide clear direction, so that your teams work on the right activities, to achieve the right outcomes for on-time delivery with confidence.

Our approach ensures that:

- Project teams have a clear view of what is expected from them and when
- Financial stakeholders can obtain a view of project expenditure, past, present and future.
- The project sponsor can see what the project team will deliver, and focus on benefits realisation
- Individual project managers can see the influence their schedules have, within a programme of work
- Earned Value provides schedule performance information, allowing project managers to focus on exceptions.

Armed with an approved baseline schedule, and regular progress updates, the project manager can clearly manage and control project delivery, objectively state how the team are progressing

and present options to senior stakeholders if corrective action is required to meet delivery objectives.

## About Quay

Michael Bolton and Rod Adams established Quay Consulting in 2006 with the firm belief in the power of positive change and a desire to deliver better project outcomes.

Over the past decade, we've built a team of high-performing project professionals who offer a wealth of experience and consulting expertise along with a commitment to high levels of care and quality assurance. Our consultants bring a high-level consulting and collaborative approach to delivering change via tailored knowledge, professional project management and delivery, peer-to-peer collaboration, and capability uplift in each client engagement.

Quay is deeply committed to sharing the knowledge we've gleaned from years of project delivery experience – both the successes and the failures – whether it's sharing insights via our monthly Quay Bulletin, in facilitated roundtable discussions with project peers or in lifting the capability of our clients' teams in day-to-day knowledge transfer.

Quay Consulting is part of the **CPM Group**.

## More Information

For more information about Scheduling, please contact us on 1300 841 048 or visit our website at [www.quayconsulting.com.au](http://www.quayconsulting.com.au)

## Quay Leadership Team



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