

## Are your schedules fit-for-purpose?

Schedule Management is the cornerstone of project delivery performance and the basis for meeting stakeholders' expectations.

An approved baseline schedule is the delivery statement that expresses scope, time frames, cost, quality and manageable risk.

Quay's Scheduling Practice will work with your team to develop well-crafted baseline schedules for your stakeholders that demonstrate:

- What the project will deliver
- What activities the team will execute and the dependencies they have on one another
- The sequence in which activity execution will take place
- The number of work-periods required to execute the work
- The types of resources and costs required to deliver the project
- How the current schedule is performing against the approved baseline schedule

## Services

Quay's Scheduling Practice is results-oriented and offers specialist scheduling management services.

These services include:

- Schedule development
- Schedule QA
- Master Scheduling for programmes
- Schedule Performance, using Earned Value
- Management

Quay's specialist schedule management consultants will partner with our clients to develop individual project schedules and master schedules across programmes of work.

Master schedules provide the holistic view for enterprise programmes. Master schedules illustrate a clear, critical path across programmes of work, by linking key project interdependencies.

Based on data collected from over 700 projects, US Department of Defence project managers were able to objectively forecast the likelihood of project delivery success or failure, at the 15% completion point, by using Earned Value Management principles.

With these structures in place, understanding and applying Earned Value Management gives stakeholders the objective measures they need to assess cost and delivery performance.

Well-versed in many scheduling tools, such as Oracle Primavera, MS Project and Clarity, the Quay Scheduling practice can provide support to your existing Project Management functions or with Quay's PMO and Project Management practices as required.

## Benefits

Individual project schedules and master schedules are important communication tools. Robust schedules provide clear direction, so that your teams work on the right activities, to achieve the right outcomes for on-time delivery with confidence.

Our approach ensures that:

- Project teams have a clear view of what is expected from them and when
- Financial stakeholders can obtain a view of project expenditure, past, present and future.
- The project sponsor can see what the project team will deliver, and focus on benefits realisation
- Individual project managers can see the influence their schedules have, within a programme of work
- Earned Value provides schedule performance information, allowing project managers to focus on exceptions.

Armed with an approved baseline schedule, and regular progress updates, the project manager can clearly manage and control project delivery, objectively state how the team are progressing and present options to senior stakeholders if corrective action is required to meet delivery objectives.

## About Quay

Quay is a professional services business specialising in the project landscape, transforming strategy into fit-for-purpose delivery. We provide clients with real world relevant knowledge via our Advisory Services, Delivery Services and Capability Uplift.

Established in 2006, Quay has obtained sustained growth by providing clients with a delivery environment supported by an assurance framework that allows them to tap into a wealth of accumulated knowledge, experience and collateral on key transformation deliverables.

We recognise that every business has its own DNA and we work with our clients to ensure their culture and capability are sufficiently considered when setting up and delivering their programs for success.

## More information

For more information about Quay's Scheduling Practice, please contact us on +61 2 9098 6300 or visit [www.quayconsulting.com.au](http://www.quayconsulting.com.au).

## Quay clients

Our clients include many of the ASX top 50 organisations as well as second tier organisations across a diverse spread of industries and government.

